

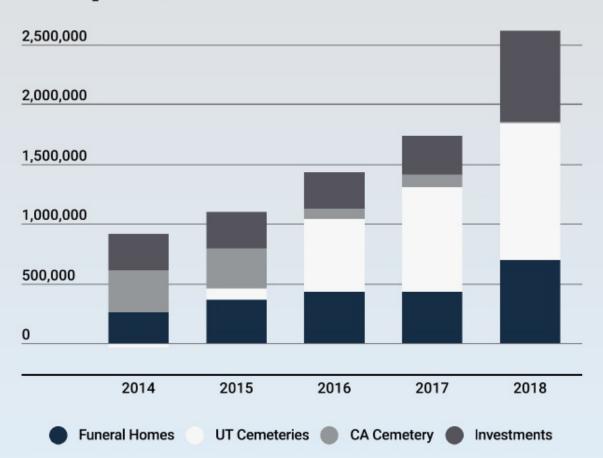
2018 Financial Results 2019 First Quarter Results Customer Focus

### **2018 Financial Results**

	2018	2017		
	YTD	YTD	Variance	Variance %
Funeral Homes	695,055	428,584	266,471	62%
Utah Cemeteries	1,140,006	875,795	264,210	30%
Singing Hills	12,062	108,057	(95,995)	-89%
Investments	767,062	325,206	441,856	136%
Total	2,614,185	1,737,643	876,542	50%



## **Net Income Trends by Source**







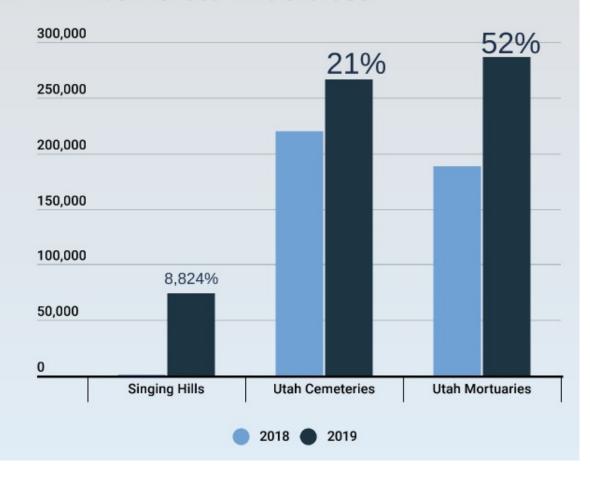
2018 Financial Results 2019 First Quarter Results Customer Focus

### First Quarter 2019 Financial Results

	2019	2018		
	YTD	YTD	Variance	Variance %
Total Funeral Homes	286,406	188,101	98,305	52%
Utah Cemeteries	266,198	219,726	46,473	21%
Singing Hills	74,159	831	73,328	8824%
Operating Unit Total	626,763	408,658	218,106	53%
Investments	180,606	474,525	(293,919)	-62%
NET INCOME BEFORE TAXES	807,369	883,183	\$ (75,813.19)	-9%



### First Quarter 2019 Financial Results







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### **Net Promoter Score (NPS)**



Ask the customer, "On a scale from 1-10, how likely would you be to recommend our funeral home to others?"

Then "net" the "9" & "10" responses against the "1" through "6" responses.

#### For Example

- 100 responses
  - 70 that answered "9" or "10"
  - 10 that answered 1 6
  - 20 that answered "7" or "8"
- NPS score would be 60% (70%-10%)

### **Net Promoter Score (NPS)**

## Memorial Mortuaries and Cemeteries = 69%



#### **Benchmarks - NPS Leaders**

USAA = 79%

Costco = 78%

Nordstrom = 75%

Apple = 72%

Amazon = 69%

Southwest = 66%

Trader Joe's = 63%

Marriott = 62%

Netflix = 50%

Trip Advisor = 34%



2018 Financial Results 2019 First Quarter Results Customer Focus

# Probst Family Funeral Home & Heber Valley Funeral Home

- Acquisition closed on February 15, 2019.
- Two Locations:
  - Probst Family Funeral Home (Midway -Leased).
  - Heber Valley Funeral Home (Heber).
- Served 186 Families in 2018 about 15% of Memorial in 2018.

### **Future Growth** 2,500,000 2,000,000 1,500,000 1,000,000 500,000 2014 2016 2015 2017 2018



2018 Financial Results 2019 First Quarter Results Customer Focus